

We will fight climate change by reducing our footprint and helping nature sequester more carbon

Reduction in CO₂ footprint

Intensity (g CO₂equivalent/Kg product) **Baseline end 2007**
Intensity (g CO₂equivalent/Kg product) **Baseline end 2010**

46% Danone Direct Responsibility (DDR) scope
33% Danone Direct Responsibility (DDR) scope

50% intensity reduction Full scope 2015-2030
DDR absolute emission flat by 2020.
Full scope absolute emission peak between 2020-2025

Measure CO₂ intensity across our food chain (full scope)

Coverage calculated as a % of net sales

35% of CANN covered with SAP carbon module

CO₂ measure worldwide SAP carbon deployed 100% where applicable

Reduce energy consumption of factories

Intensity (kWh/T product) Baseline 2000

48% energy reduction

60% energy reduction by 2020

Use only natural refrigerants

Point Of Sale fridges & coolers

81% compliant

100% compliance 2015

Preventing food-waste and maximizing its recovery within our own operations

Baseline 2016 (WRI Protocol)

50% reduction by 2025

Eliminate deforestation impacts from our supply-chains

Relevant standards specific to each commodity

Paper & Board Policy: **95%** compliance on top 4 risk countries
Palm oil policy : **100%** RSPO full segregated
Soy policy : pilot in Brazil **completed**

Specific policies defined for all commodities at risk (soy for animal feeding, sugar cane...) by 2020

Evian Zero Net Carbon

25% carbon positive credits generated by Livelihoods

Zero Net Carbon

We will protect water resources, particularly when scarce, and use them in harmony with local ecosystems and communities

Protect natural Mineral Water resources

79% of sites have run SPRING audits

100% compliance in all Water Division sites (including new ones) by 2020

Danone "Clean Water Standards" for waste water

Defined in 2015. 2016 will be first year of follow up on compliance. In 2015, 14 sites non-compliant.

100% compliance by 2020

Reduce water consumption in factories

Process water intensity (M3/T product) Baseline 2000

42% reduction

60% reduction by 2020

Measure Water Footprint

SAP Pilot in one CBU

100% coverage in Water Division by 2020

We will transform waste into a resource and use materials made from sustainable resources

Innovate to "transform waste into resource"

5 Projects with Ecosystem Fund

10 priority countries have implemented a "turn waste into resource" plan by 2020

Develop the use of recycled materials

7% rPET Waters
57% rPaper Dairy
87% rPaper other Divisions

25% rPET Waters By 2020
75% rPaper Dairy by 2020
90% rPaper other Divisions by 2020

Innovate with bio-sourced materials

Activia, Volvic, Danone Canada & Stonyfield

Water bottle produced with 100% bio-based material compliant of 3rd generation, by 2020

Source 100% recycled paper or virgin paper from responsibly managed forests, with preference for FSC

Paper Board Policy: **88%** reached
95% on top 4 risk countries

100% by 2020

We will promote agriculture that produces a healthy and balanced food, that is competitive and creates economic and social value, respecting natural ecosystems

Promote Sustainable Agriculture

Sustainable Milk set of criteria defined
Socrates (ELN wet foods)

75% Sustainable Milk by 2020

Source raw materials sustainably

Palm oil policy: 100% RSPO fully segregated,
Soy : Pilot launched in Brazil

Sustainable sourcing roadmap by end 2016